United States Court of Appeals for the Second Circuit



APPENDIX

ORIGINAL

74-2026

United States Court of Appeals

For the Second Circuit.

THE UNITED STATES OF AMERICA,

Plaintiff-Appellee,

VS

MILTON COHEN, BERNARD DEUTSCH and STANLEY DUBOFF,
Defendants-Appellants.



On Appeal From The United States District Court for The Southern District of New York

> JOINT APPENDIX (Vol. IV - Pages 2127-2201

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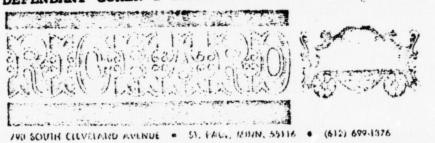
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2127

DEFENDANT COHEN'S EXHIBIT F -LETTER DATED 3/5/69



March 5, 1969

Kelly, Andrew & pradley, inc. 111 John St. New York, R. Y. 10038 Attn: bernard Shwideck

Bear bernic.

As per our convergation we expect that the registration of 10,000 shares of Richard Packing Co. should be effective around the week of March 10. I would appreciate your handling of the sale. We would not expect to get less than \$28.00 per share.

It was a pleasure meeting you on my last trip to New York.

Sincerely,

m. J. Cohen

).[

DEFENDANT COHEN'S EXHIBIT H-LETTER





10. 5 WILL CLEVELAND AVENUE . ST FAUL MINN, 55115 . 5121 677 1376

Pear Al:

Snoke to Termie restrict the stock dividends of May and July.

First, he has done this many " mes.

most important of all, he wants all of the funds he weeks with to know at once of a do ble dividend. They are interested in none float of stek and precently maintain that there is not enough stock out.

Tranks, Al

min to

Richards Packing Company, Inc. BALANCE SHEET As of June 30th, 19 ASSETS

CURRENT ASSETS CURRENT ASSETS 1,829.21 Highlind Park Siste Bank 233,656.21 Accounts Receivable-Trade 233,656.21 Accounts Receivable-Machinery 4,332.33 Restaurant Franchist Deposit 800.00 Savings Account T. C. Federal 166,210.07 Inventory - Meat 27,135.72 Inventory - Supplies 3,379.04

FIXED ASSETS | 102,193,40 | 102,193,40 | Depreciation Reserve | 56,928.63 | 45,264.77 | Improvements | 1,471.20 | 1,164.47 | 306.73 | Autos and Trucks | 13,534.62 | Depreciation Reserve | 6,272.44 | 7,262.18 | Total Fixed Assets | 52,833.68 | OTHER ASSETS | 52,833.68 |

OTHER ASSETS OTHER ASSETS
Incorporating Fees Total Assets 485,740.88

CURRENT LIABILITIES

 CURRENT LIABILITIES
 499.44

 Wages Payable
 4,261.12

 Payroll Taxes Payable
 36,998.18

 Notes Payable-Highland Bank
 29,399.10

 Notes Payable-Highland Bank
 4,900.00

 Total Current Liabilities
 NET WORTH

76.057.84

 OTHER INCOME
 6,210.07

 Interest Earned
 6,210.07

 Net Profit
 161,578.05

Pre Tax Per Share

Richard Packing Co.



YEAR END REPORT

1523 North Concord South St. Paul, Minn. 55107

TO OUR STOCKHOLDERS:

I am pleased to send you this year end report of operations for the period ending June 30th, 1968.

After allowances of \$28,405.66 for depreciation, amortization and plant improvement, and also operating under the most adverse market conditions in the prices of raw materials, the company profit was \$161,578.05, pre tax.

This was a year of great progress as far as developing the framework from which the company can pursue large scale expansion, both in the meat processing field and also in the "drive-in", "walk-in" franchise restaurant fields.

A national agreement has been signed with Status International, a marketing and sales organization, specializing in the sale of franchise concepts. Richard Packing company's program was selected by "Status" from a group of competitive concepts. Status International will market the Richard Packing drive in and walk in program from seven regional offices, either presently operating or to be operated in the very near future. Its first office and sales program is presently conducted in Los Angeles, California.

In addition it is Status's intention to sell the Richard Package from seven pilots to be constructed in the near future within the various Status regions, namely, Toronto, New York, Los Angeles, Dallas, Chicago, Miami, and Minneapolis. A specific sales oriented operator in each division will be assigned specifically to the Richard drive in, walk in program. It is Status' plan to sell 50 units in their first year of operation.

Status International is presently headed by Mr. William Ward, former head of Diners Club International. He comes to the Status firm with great experience and knowledge of franchising on a national basis. Your company considers the "tieup" with this concern a major impetus to its franchise program.

At this writing, Richard Packing Company, has in registration, a new public company to be known as Richard Franchise Investment Company. This company will be traded in the national over the counter market. It is contemplated to raise \$1,500,000 in this financial program. Richard Franchise Investment will be the real estate and financial arm for the Richard Packing Company drive-ins and will also seek other investments for its own portfolio. This financial operation should greatly enhance the franchise program.

Negotiations presently are in progress for Richard Packing Company to purchase a portion control meat firm with a profitable volume of \$1,000,000 per year, presently operating in the state of New York. It is planned to combine this operation with a large patty operation within a new 12,000 square foot plant to be located in New York city. The patty operation is expected to be twice the size of the present Richard Packing operation in South St. Paul, Minnesota, and will serve a dual purpose; to supply the Richard drive-ins along the east coast, and also to serve the states of New York and New Jersey with patties.

Richard Packing Company has also engaged the services of a Public Relations Firm based in Chicago, as a financial public relations firm. It will be the responsibility of the firm to educate and publicize the aims and progress of the company to various brokers and analysts throughout the country.

The programs heretofor mentioned will be in operation within a short period of time. Plans for all of the projects are well underway and have definite timetables so that progress is insured.

Management does wish to thank our employees and our shareholders for their continued loyalty.

Respectfully,

Milton Cohen
M. Cohen, Pres.

DEFENDANT COHEN'S EXHIBIT U - LETTER DATED 12/24/69

To: Ron Stuart

12/24/69

From: Gerald O'Meara

Subject: Richard Packing

This investment is turning out splendidly. We bought 50,000 shares last spring. The company has since had two 25% stock dividends. We now have 78,125 shares at an adjusted cost of \$17. Richard Packing even in this bear market now sells at \$43. The company provided the seed money for Status Marketing Co. and now owns 90,000 shares of letter stock of that company which it is carrying on its books at 1¢ a share or \$900 in total. Status is now public and selling at \$12 a share. Thus Richard Packing has a market value asset here of over \$1 million.

This same procedure is going on continuously within Richard Packing. It spawned Michard a franchise investment company which now sells at \$16 a share. It is now coming public with 2 more companies. One is the Mill Cosey scall food concern and another is a franchise business leasing sand bugger cars which has had very rapid growth. 300 cars are already out on lease. Richard Packing has agressive management and is backed by Jaffe & Co. an equally agressive investment banking house.

Richard Packing's own franchise program is going well. The company has 1 unit operating, 16 bring built and 68 have been sold. All is less than 9 months.

The company has expanded so fast that its earnings will be little better than break-even in 1969 with a huge gain set for 1970. Management won't make a prediction as to just how much. Its just too early for the 3 to 5 years ahead.

An carnings report for 1969 should be coming to us within 2 weeks and management will be coming here during the week of January 12th.

DEFENDANT COHEN'S EXHIBIT W - LETTER DATED 3/16/00

Memo to:

Ron Stuart

March 16, 1970

From:

Gerald O'Meara

Re:

Richard Packing

The company is doing splendidly. It has now sold 200 units. 5 are open, 25 are being built with openings scheduled by June 30th. It is now franchising "sand buggy" style cars at resorts and has put 365 cars out on this basis. I recently drove one myself in Hawaii. Its boat product will be put out initially in Hawaii soon at the same hotel where I stayed. It should go over very well there. The company's only problem is its accounting, which is plaguing the franchising industry. Accountants are simply making the company defer most of its net earnings. The company has sufficient cash reserves to cover all its contingencies. The market is treating the issue well despite the bear market. The issue is still double the market price when we bought it.

Mock and Mock 1003 Mahoning Bank Bldg. Youngstown, Chic 44503

> Re: Franchise Wagonmaster of Ohio Inc. Youngstown, Ohio

Atten: R. John Mock

Dear Mr. Mock,

Enclosed here will please find three checks totaling \$30,000.00 which were issued by Thomas Lyden, payable to Richard Packing Co. that were returned by our bank.

You have since forwarded to us two checks totaling \$30,000.00, replacing the enclosed checks.

Sincerely,

Allan D. Dudovitz Vice President

ADD/gs

2134 MOCK AND MOCK ATTORNEYS AT LAW RUBBELL G. MOCK TELEPHONE RIVERBIDE 3-4184 - 3-4185 1003 MAHONING BANK BUILDING R. JOHN MOCK YOUNGSTOWN, OHIO 44503 July 31, 1969 Richard Packing Company 790 South Cleveland Street St. Paul, Minnesota 55116 Re: Franchise Wagonmasters of Ohio, Inc. Youngstown, Ohio Attention: Milton Cohen Dear Mr. Cohen: Enclosed herewith please find certified check in the amount of \$20,000.00, representing franchise fee and site location payment for Wagonmasters of Ohio, Inc., to be erected on Route 224, Youngstown, Mahoning County, Ohio. I will appreciate your returning to me Mr. Tom 031,200 Lyden's check in the amount of \$20,000.00, dated July 28th, 1969. I will appreciate your forwarding to me the executed contract. Sincerely, MOCK AND MOCK In Mock RJM:vy Enc.

2135 MOCK AND MOCK ATTORNEYS AT LAW RUSSELL G. MOCK 1003 MAHONING BANK BUILDING R. JOHN MOCK YOUNGSTOWN, OHIO 44503 September 19, 1969 Richard Packing Company 790 South Cleveland Street St. Paul, Minnesota Re: Franchise Wagonmasters of Ohio, Inc. Attention: Mr. Milton Cohen Dear Mr. Cohen: Enclosed herewith please find Check #101 in the amount of \$10,000.00 representing payment for additional options for site locations as per contract. Sincerely yours, MOCK & MOCK John Mock RJM:lg Enclosure



June 18, 1970

Joseph Kally
Richard Franchise Investment Company
9841 Airport Boulevard
Los Angeles, California 90045

Dear Mr. Kally:

Enclosed herewith please find assignment of Wagonmasters of Ohio, Inc. of its contracts with Richard Packing, to The Wagonmaster Corporation. I would have done this before, but it slipped my mind until I received the leases for the equipment and building and found they were in the name of Wagonmasters of Ohio, Inc. What was done is as follows: when we decided to offer stock for sale, it was advisable to transfer all of the assets of Wagonmasters of Ohio, Inc. to The Wagonmaster Corporation in exchange for shares in The Wagonmaster Corporation: the value of our assets in the original corporation thereby being determined and approved by the 5 original shareholders in the second corporation.

Tom and I received 55% of the authorized shares of The Wagonmaster Corporation. This was necessary in order that the issue could not be raised later on as to the value given by us for our shares in the corporation. If it meets with your approval, I will appreciate your having Mr. Cohen accept same and return the original and one copy to me. I will make the necessary changes on the equipment lease and the real estate lease. Regarding the lease for the real property, I would appreciate your advising your total costs involved so that we may have some understanding of how the minimum monthly rental figure was arrived at. Also, the equipment lease includes many items which we did not receive and also items which were buyouts that we purchased. Again many of the items have not been delivered to us and others are not in good working order, as Don Hoth knows.

Man Hall

Control of the state of the sta

Joseph Kally Richard Franchise Investment Company June 18, 1970

It might be difficult to resolve all of these matters by mail, so if you are going to be near this area in the near future, it might facilitate matters if you could drop by Youngstown. There is no problem on either the equipment lease or property lease; however, I would like to get these things resolved prior to the time we mail them to you.

Asyyet, I have not received the leases for Fetchet's property located on Belmont Avenue.

We will have the balance of the first payment in by the 30th of June and again I thank you for giving us an extension.

Sincerely,

THE WAGONMASTER CORPORATION

R. John Mock

RJM:vy

Enclosure

2138

"CIRCUS WAGON" LICENSE AGREEMENT

THIS AGREEMENT, entered into this 215T day of JULY 19 69 by and between Richard Packing Company, a Minnesota corporation, having its principal office at 700 South Cleveland, St. Paul, Minnesota, herematter referred to as "Licensor" and WAGONMASTERS OF CHICA. TWC., hereinalter referred to as "Licensee",

WITNESSETH:

Withinks There set to eight is Circus Wagon division has founded and created a self-service drive in food establishment, and extensive as "Circus Wigon" and is the sole and exclusive owner of all proprietary and other property exclusive and interests in and to the trade names and or trade marks, service mark—solots cours service mes and combinations designs, by building designs, signs advertising plans, eperation control to the end accounting systems and smulti-tiems in connection with the same, and

Who is a flat usee is desiron of acquiring an exclusive hiense for adopt and use the "Circus Wagon" system and associated trade names and or trade marks and service warks in the sale of foods, beverages and other alhed items in "Gircus Wagon" establishment to be operated at a specific location within the general area or matter described.

Now, Therefore the notice discreasion is the premises and the more confinants and agreements hereinafter set forth, it is mutually agreed and covenanted as tollows.

EXCLUSIVE LICENSE

Lacensor hereby gives and grants to Licensee, subject to the terms, conditions and limitations hereinafter set forth, an exclusive hoeses to adopt and use the "times Wagon" assembled a location with the general area of CHO, HILLOUILE, FILLOPIBELL, COUTTES in the operation of a drive-in tood service establishment using the trade names and/or trade-marks and service marks in connection with the said system and operation. Licensee hereby accepts for himself, his heirs, executors, administrators and successors for the period and upon and subject to the terms, conditions, and limitations heremafter set forth, said exclusive license to (a) adopt and use the "Circus Wagon" system in a drive in food service estation himself, his heirs, to include to the public that bicensee is a licensee authorized to operate a "Circus Wagon" establishment and (b) adopt and use the said names and marks in connection with the said operation and any of the products sold and dispensed thereat and/or such other marks or systems as shall, from time to time, be prescribed by Licensor.

LOCATION:

Within ninety (90) days from the execution of this Agreement, Licensor shall select a suitable location for Licensor's study and evaluation of such factors as traffic pattern, neighborhood characteristics, parking facilities and present and potential competition in such area and submit to Licensee for his approval and execution a twenty (20) year lease for said location and a building and improvements to be constructed thereon in accordance with the sketch attached hereto and marked "Exhibit A". Upon approval and execution of said lease by Licensee, Licensor warrants that no other "Circus Wagon" establishment shall be opened for business during the term of this Agreement within a distance of one mile from the selected location for the "Circus Wagon" establishment hereunder. Should Licensee fail to approve and execute said lease within five (5) days from the date of submission thereof by Licensor, then this Agreement shall

22. NOTICES:

If at any time it shall become necessary for one of the parties hereto to serve any notice, demand or communication, it shall be in writing, send by registered or certified mail, postage fully prepaid, and

(a) If intended for Licensor shall be addressed to:

RICHARD PACKING COMPANY 790 South Cleveland St. Paul, Minnesota 55116

(b) If intended for Licensee shall be addressed to:

THOMAS LYDEN WAGONMASTERS OF OHIO THE 1003 MAHOUING, YOUNGSTOWN, CHIO

23. BINDING EFFECT:

All the provisions herein contained shall bind and insure to the benefit of the parties hereto, their heirs, personal representatives, successors and assigns.

IN WITNESS WHEREOF, the parties hereteday of	o have executed this Agreement this, 1969.
Wirnesses:	WASON MADIERS OF CHIOTORS by Chareer is Supplied was
Slavin Legal	By Mutuche President Attest Idanuary Cohen

ADDI NOUM

This Addendum, when signed by the parties herete, shall be attached to and made a part of the direus wagen licensing Agreement dated July 14, 1969, by and between Richard Packing Company and Thomas Lyden (referred to as "said Agreement").

The license to adopt and use the "Circus Wagon" system provided for in Paragraph 1 shall apply to a total of five (5) establishments within the territory set forth in said Paragraph 1. All references throughout said Agreement shall be

deemed to be in the plural.

The total license fee as required by Paragraph 12(a) of said 2. Agreement shall be \$100,000.00, payable as follows: \$20,000.00, receipt of which is hereby acknowledged, representing the license fee for Licensee's first unit; \$10,000.00, receipt of which is hereby acknowledged, representing non-refundable down-payments of \$2,500.00 on each of Licensees' second through lifth units, which sum shall be in satisfaction of the site evaluation services of Licensor set forth in Paragraph 2 of said Agreement; \$35,000.00, payable no later than six (b) months from the opening for business of Licensee's first unit, representing the balance of franchise fee for Licensee's second and third units; and \$35,000.00, payable no later than one year from the opening for business of Licensee's first unit, representing the balance of franchise fee for Licensee's fourth and fifth units.

With reference to the second through fifth units to be opened hereunder, Paragraph 2 of said Agreement is hereby amended to provide that Licensor shall select suitable locations pursuant

to the following schedule:

Second unit: within 90 days from receipt of final payment of the franchise fee for the second and third units. Third unit: within 90 days from Licensec's execution of a lease for the second unit. Fourth unit: within 90 days from receipt of final paym

of franchise fee for the fourth and fifth units. Fifth unit: within 90 days from Licensee's execution

lease for the fourth unit.

Paragraph 5d is hereby amended to provide that Licensee monthly payments for regional and local advertising and p motion of the Circus Wagon system for each of Licensee's s through fifth units shall be two and one-half (2-1/2%) percent of monthly gross sales, of which payments sums representing two (2%) percent of said monthly gross sales shall be used by Licensor in such manner and/or median as decided by Licensor in his reasonable discretion.

Paragraph Se is hereby amended to provide that Licensee's payments for national advertising and promotion shall be used by Licensor for regional advertising and promotion of Licensee until such time as a total of fifty (50) Circus Wagon establishments are opened for business, at which time such payments shall

revert to national advertising and promotion.

6. Licensec is hereby granted in notion to adopt and use the "Circus Wagon" system at five locations within the general area of Summitt County, Ohio on the sime terms, and conditions as provided in said Agreement and this Addendum, subject to the following: such option is to be exercised in writing within eighteen months of the opening for business of Licensee's first unit, and shall be accompanied by Licensee's payment of a total franchise fee for such units of \$80.000.00, representing \$20,000.00 for each of Licensee's sixth through ninth units and the tenth unit at no additional tranchise fee; leases for all of said units shall be executed by Licensee within eighteen months of Licensee's exercise of said option, based upon a site selection schedule to be matually agreed upon at the time of Licensee's exercise of said option.

7. The said Agreement and this Addendum shall apply jointly and severally to each and all of ficensee's units. Breach of Licensee or Licensor of any of the terms of said Agreement or this Addendum with regard to a single unit shall constitute to default as to all units. Failure by Licensee to pay any sum to be paid under said Agreement or this Addendum shall accelerate the due date of any and all other sums to be paid.

8. This Addendum supercedes and replaced Exhibit A and Exhibit B of said Agreement, and upon execution of this Addendum, said Exhibits shall be null and void.

9. Except as amended herein, the said Agreement is hereby ratified and affirmed in all respects.

Macro magen, or one The.

Richard Packing Company

By: 171.

Dated 3-1/1(2

"CIRCUS WAGON" LICENSE AGREEMENT

by and between Richard Packing Company, a Minnesota corporation, having its principal office at 790 South Cleveland, St. Paul. Minnesota, hereinafter referred to as "Licensor" and WAGONHASTERS OF OHIO, TUC., hereinafter referred to as "Licensee",

WITNESSETH:

WHEREAS, Licensor through its Circus Wagon division has founded and created a self-service drive-in food establishment chain system known as "Circus Wagon" and is the sole and exclusive owner of all proprietary and other property rights and interests in and to the trade names and/or trade-marks, service marks—inhols, color schemes and combinations, designs, logo, building designs, signs, advertising plans, operation control forms and accounting systems and similar items in connection with the same; and

WHEREAS, Licensee is desirous of acquiring an exclusive license to adopt and use the "Circus Wagon" system and associated trade names and/or trade-marks and service marks in the sale of foods, beverages and other alhed items in "Circus Wagon" establishment to be operated at a specific location within the general area hereinafter described.

Now, THEREFORE, for and in consideration of the premises and the mutual covenants and agreements hereinafter set forth, it is mutually agreed and covenanted as follows

EXCLUSIVE LICENSE:

Licensor hereby gives and grants to Licensee, subject to the terms, conditions and limitations hereinaiter set forth, an exclusive license to adopt and use the "Circus Wagon" system at a location with the general area of OHO, MAHODIUG & IROMBELL, COOUTIES in the operation of a drive-in food service establishment using the trade names and/or trade-marks and service marks in connection with the said system and operation. Licensee hereby accepts for himself, his heirs, executors, administrators and successors for the period and upon and subject to the terms, conditions, and limitations hereinafter set forth, said exclusive license to (a) adopt and use the "Circus Wagon" system in a drive-in food service establishment to be constructed at the location specified above, and, in connection therewith, to indicate to the public that Licensee is a licensee authorized to operate a "Circus Wagon" establishment and (b) adopt and use the said names and marks in connection with the said operation and any of the products sold and dispensed thereat and/or such other marks or systems as shall, from time to time, be prescribed by Licensor.

2. LOCATION:

Within ninety (90) days from the execution of this Agreement, Licensor shall select a suitable location for Licensee's "Circus Wagon" establishment within the general area hereinabove described based upon Licensor's study and evaluation of such factors as traffic pattern, neighborhood characteristics, parking facilities and present and potential competition in such area and submit to Licensee for his approval and execution a twenty (20) year lease for said location and a building and improvements to be constructed thereon in accordance with the sketch attached hereto and marked "Exhibit A". Upon approval and execution of said lease by Licensee, Licensor warrants that no other "Circus Wagon" establishment shall be opened for business during the term of this Agreement within a distance of one mile from the selected location for the "Circus Wagon" establishment hereunder. Should Licensee fail to approve and execute said lease within five (5) days from the date of submission thereof by Licensor, then this Agreement shall

2/2

22. NOTICES:

If at any time it shall become necessary for one of the parties hereto to serve any notice, demand or communication, it shall be in writing, send by registered or certified mail, postage fully prepaid, and

(a) If intended for Licensor shall be addressed to:

RICHARD PACKING COMPANY 790 South Cleveland St. Paul, Minnesota 55116

(b) If intended for Licensee shall be addressed to:

THOMAS LYDEN

WAGONMASTERS OF OHID THE

1003 MAHOUING, YOUNGSTOWN, OHIO

23. BINDING EFFECT:

All the provisions herein contained shall bind and insure to the benefit of the parties hereto, their heirs, personal representatives, successors and assigns.

day of	parties hereto have executed this Agreement this, 1969.
Witnesses:	LICENSEE:
	by Thomas of Suplies on
	CICENSOR: RICHARD PACKING COMPANY
Sourie learn	By Mutuchen President Cohen
Starta sign	Attest Sectolory

ASSIGNMENT OF CIRCUS WAGON LICENSING AGREEMENT AND ADDENDUMS THERETO

In consideration of One Dailer (\$1.00) in hand paid, and other valuable consideration, the Wagonmasters of Ohio, Inc. does hereby sell, assign, transfer and set over to The Wagonmaster Corporation, licensed in the State of Ohio, its successors and assigns, all right, title and interest in a Licensing Agreement dated July 21, 1959, by and between Wagonmasters of Ohio, Inc., Licensee, and Richards Packing Company, as Licensor, Addendum thereto dated July 21, 1969, Addendum No. 2 dated March 6, 1970, executed at Youngstown, Ohio, the 6th day of April 1970.

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WAGONMASTERS OF OHIO, INC., Assignor

This Assignment from the Wagonmasters of Ohio, Inc. to The Wagonmaster Corporation, is hereby accepted this 26 day of June 1970.

RICHARD PACKING COMPANY

By: Harvey Colun, Freeldent of

ADDENDUM NO. 2

This Addendum No. 2 is added to and is part of the Circus Wagon Licensing Agreement ("the Agreement") dated July 21, 1969, and Addendum thereto by and between Richard Packing Company (the "Licensor") and Wagonmasters of Ohio, Inc. ("the Licensee").

In consideration of the mutual agreements hereinafter set forth, the parties hereto hereby agree to amend said Agreement and Addendum thereto as follows:

- 1. Licensor hereby grants to Licensee the sole and exclusive right to enter into Circus Wagon Licensing Agreements in the State of Ohio for such period as Licensee shall be in full compliance with the terms and conditions of the aforesaid Licensing Agreement and Addendum thereto and this Addendum No. 2 as hereinafter provided.
- Paragraphs 1, 2, 3 and 6 of the Addendum dated July 21, 1969, to said Agreement are hereby deleted and canceled.
- 3. Licensee agrees to enter into twenty (20) Circus Wagon Licensing Agreements with Licensor for twenty (20) Circus Wagon units in the State of Ohio in accordance with the following schedule and upon the following terms and conditions:
 - A. The total amount of the license fees payable to Licensor for the first ten (10) Licensing Agreements and units shall be \$180,000.00, payable as follows: \$20,000.00, receipt of which is hereby acknowledged, representing the license fee for Licensee's first unit; \$10,000.00, receipt of which is hereby acknowledged, representing non-refundable down-payments of \$2,500.00 on each of Licensee's second through fifth units, which sum shall be in satisfaction of the site evaluation services of Licensor set forth in Paragraph 2 of said Agreement, balance of \$150,000.00 to be paid by the execution and delivery by Licensee to Licensor of the following instruments upon the execution of this Addendum No. 2:

 Its certified or cashiers check in the amount of \$10,000.00, payable to the order of Licensor;

2) Its promissory note bearing the personal guarantees of the principals of Licensee in the amount of \$80,000.00, to the order of Licensor in the form attached hereto and marked Exhibit A, said note to be due and payable May 1, 1970; and,

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70,000

3) Its promissory note bearing the corporate signature of the Licensee in the amount of \$60,000.00, to the order of Licensor in the form attached hereto and marked "Exhibit B", said note to be due and payable upon completion and opening of Licensee's second unit hereunder.

Licensor shall select locations for Licensee's third through tenth units and submit same to Licensee for its approval within 180 days after the date of completion and opening of Licensee's second unit. The total amount of \$180,000.00 of license fees payable hereunder to Licensor by Licensee for its first ten units represents payments of nine license fees, each in the amount of \$20,000.00, for each of Licensee's first nine (9) units, it being understood and agreed that there shall be no license fee payable by Licensee to Licensor under Licensee's Licensing Agreement for its tenth unit, payment of said licensing fee in the amount of \$20,000.00 having been waived by Licensor.

B. The total amount of the license fees payable to Licensor for the second ten (10) Licensing Agreements and units shall be \$180,000.00, payable as follows:

Upon the execution of this Addendum No. 2, Licensee shall execute and deliver to Licensor:

- 1) Its promissory note in the amount of \$100,000.00 bearing the corporate signatures on the form attached hereto and marked "Exhibit C", said note to be due and payable upon the obtaining by the Licensor by purchase or lease of a location approved by Licensee for its eleventh unit hereunder, and upon completion and opening of Licensee's fifth unit hereunder; and,
- 2) A second promissory note in the amount of \$80,000.00, bearing the corporate signatures on the form attached hereto and marked "Exhibit D", said note to be due and payable upon the obtaining by the Licensor by purchase or lease of a location approved by Licensee for its sixteenth unit hereunder, and upon completion and opening of Licensee's tenth unit hereunder.

Licensor shall select locations for Licensee's eleventh through twentieth units, and submit same to Licensee for its approval as per the above schedules. The total amount of \$180,000.00 of license fees payable hereunder to Licensor by Licensee for its second ten units represents payments of nine license fees, each in the amount of \$20,000.00, for each of Licensee's eleventh through nineteenth units, respectively, it being understood and agreed that there shall be no license fee payable by Licensee to Licensor under Licensee's Licensing Agreement for its twentieth unit, payment of said licensing fee in the amount of \$20,000.00 having been waived by

Licensor.

- C. Upon the completion and opening for business of its first twenty units hereunder, Licensee shall have the exclusive option to enter into five licensing agreements for five additional units in each succeeding twelve months period until an additional thirty units are completed and open for business in the State of Ohio. The license fees payable to Licensor for each of these additional units shall be \$15,000.00 per unit, payable in advance to Licensor prior to selection and submission to Licensee for its approval of the location for each unit.
- 4. In the event fifty (50) units are completed and opened for business in the State of Ohio, Licensee shall have the right to enter into Licensing Agreements with Licensor for additional for a license fee of \$10,000.00 per unit, payable in advance to Licensor prior to selection and submission to Licensee for its approval of the location for each unit.
- 5. The standard Circus Wagon Licensing Agreement executed by and between the parties hereto as of July 21, 1969, the terms and conditions of which are governing and applicable to each of the aforesaid Licensing Agreements to be entered into between the parties hereto subject to the amendments contained in the Addendum and Addendum No. 2 hereof, is hereby amended as follows:
 - -- The second and third words of line 1, Paragraph 2 shall read "one hundred eighty (180) days" instead of "ninety (90) days".

The words "which will not be unreasonably withheld" shall be inserted after the word "approval" in line 4 of Paragraph 2.

- -- The following sentence shall be added to Paragraph 4:

 "Licensee shall be allowed to train successor managers
 in its own units at its own cost and shall not be required
 in the event it elects to provide such training in its own
 units to comply with the provisions of Paragraph 5A as to
 attendance by any successor manager at the training course
 provided by Licensor."
- The following language shall be substituted in the place and stead of all of the language of Paragraph 10 which appears on the top of Page 7 of said Agreement: "For the benefit of both parties, Licensee shall procure the insurance coverage required herein. Licensee shall provide, furnish and maintain all such required insurance. Licensee may at his own cost and expense apply for and obtain other or additional insurance coverage (which

shall not impair or affect other coverage), but shall in all events be obligated to pay all premiums on insurance required and provided pursuant to this section. Any and all policies of insurance (or certificates therefore) shall be delivered to and retained by Licensor. All policies of insurance required to be maintained by Licensee hereunder shall be renewed (and policies or certificates together with evidence of payment of premiums delivered to Licensor) at least thirty (30) days prior to the respective expiration dates of existing policies of insurance. All losses not covered by insurance are the obligations of the Licensee. All policies of insurance may, at the option of Licensor, include as additional insured, any Lessor or owner of the premises upon which the Licensee's operations are to be conducted."

- -- The third sentence of Paragraph 15 of said Agreement is hereby deleted and canceled. The third sentence of Paragraph 15, Page 8 of said Agreement shall read, "The Licensee will be a corporation and as such shall have the right to sell its stock publicly, or use its stock in any way within the law. It shall not be required that Tom Lyden, his heirs, executors, and assigns own 51% of the corporation. Ownership of less than 51% shall not constitute breach of this Agreement. Licensee shall not have the
- Agreements with Licensor for twenty (20) Circus Wagon units is subject to the provisions of Paragraph 2 of said standard Circus Wagon Licensing Agreement as amended hereunder requiring Licensor to select suitable locations for Licensee's units and submit leases for same to Licensee for his approval and execution. In the event that Licensor is unable to select and provide such suitable sites for Licensee under the terms and conditions hereunder, in the course of providing for the first twenty (20) Circus Wagon units to be constructed and opened hereunder, then at such time the obligation of Licensee to enter into Licensing Agreements for additional units other than those for which sites have already been approved, shall cease and Licensee shall have no further obligation to enter into Licensing Agreements for any such additional units and in such event Licensor will refund the Licensee any funds paid for license fees for any such additional units.
- 7. Except as amended herein, the Circus Wagon Licensing Agreement of July 21, 1969, and the Addendum thereto are hereby ratified and affirmed in all respects.

IN WITNESS WHEREOF, +	ne parties hereto have executed this Addendum
this 6th day of Man	ck , 1970.
	LICENSEE:
WITNESSES:	WAGONMASTERS OF OHIO, INC.
Your Royers	By Thomas of Suplen
	Thomas Lyden, President
Virginia Gamarella	Attest: Dohn Mock
	R. John Mock, Secretary
	LICENSOR:
	RICHARD PACKING COMPANY
	By: Muta Core
Slovia Segal	Milton Cohen, President
	Attest: Hawey Cohen

PROMISSORY NOTE

\$80,000.00

DUE May 1, 1970

The undersigned promises to pay EIGHTY THOUSAND (\$80,000.00)

DOLLARS to the order of RICHARD PACKING COMPANY, whose address is 790

South Cleveland, St. Paul, Minnesota – 55116, on MAY 1, 1970, as per the Licensing Agreement and Addendums thereto, by and between the undersigned and RICHARD PACKING COMPANY.

WAGONMASTERS OF OHIO, INC.

By: Shomas St. Suples

Attest:

PERSONAL GUARANTEES

The undersigned jointly and severally hereby guarantee the payment of this promissory note by WAGONMASTERS of OHIO, INC.

PROMISSORY NOTE

\$60,000.00

March 6 , 1970

The undersigned promises to pay SIXTY THOUSAND (\$60,000.00)

DOLLARS to the order of RICHARD PACKING COMPANY, whose address is

790 South Cleveland, St. Paul, Minnesota – 55116, upon the date of completion and opening of business of the second Circus Wagon unit under the Licensing Agreement of July 21, 1969, and addendums thereto, by and between the undersigned and RICHARD PACKING COMPANY

WAGONMASTERS OF OHIO, INC.

Br Fromus of Syden

Attest:

EXHIBIT B

PROMISSORY NOTE

\$100,000.00

March 6, 1970

The undersigned promises to pay ONE HUNDRED THOUSAND (\$100,000.00)

DOLLARS to the order of RICHARD PACKING COMPANY, whose address is 790 South

Cleveland, St. Paul, Minnesota – 55116, upon the date RICHARD PACKING COMPANY

obtains by purchase or lease, a location approved by the undersigned for its eleventh

Circus Wagon unit, and upon completion and opening of Licensee's fifth unit hereunder

the Licensing Agreement dated July 21, 1969, and Addendums thereto, by and between

the undersigned and RICHARD PACKING COMPANY

WAGONMASTERS OF OHIO, INC.

By: Thomas S. Explex

Attest:

Secretary

EXHIBIT C

PROMISSORY NOTE

\$80,000.00

March 6, , 1970

The undersigned promises to pay EIGHTY THOUSAND (\$80,000.00)

DOLLARS to the order of RICHARD PACKING COMPANY, whose address is 790

South Cleveland, St. Paul, Minnesota – 55116, upon the date RICHARD PACKING

COMPANY obtains by purchase or lease, a location approved by the undersigned for its sixteenth Circus Wagon unit, and upon completion and opening of Licensee's tenth unit hereunder the Licensing Agreement dated July 21, 1969, and Addendums thereto, by and between the undersigned and RICHARD PACKING COMPANY.

WAGONMASTERS OF OHIO, INC.

By: Thomas G. Gyplen

Attest:

EXHIBIT D

FRANCHISEE	ADDRESS	AREA	LICENSING AGREEMENT	P/C PKT.	
MARKETING SYMDICATE, INC. Michael Saywitz, President (219) 838-0963	P. C. Box 37 Glenwood, IL 60425	Dade, Monroe, Collier, Broward Co., FLORIDA (15	DATED 6/23/69	<u>SENT</u>	
WAGCIMASTERS OF OHIO, INC. Thomas F. Lyden, President (216) 538-2215	6816 Tangelwood Drive Youngstown, OH 45512	Youngstown, OHIO (20) (Ohio, Mahoning, and Trumbell Counties)	7/21/69		DEF
S.P.J. CORPORMING: William Zucker, Vice Pres. (313) 547-2085	23061 Parklawn Cak Park, MI 48237	Warren, MICHIGAN (5)	7/23/69		DEFENDANT
INDEVERS, INC. E. Ernest Johnson, Treasurer (617) 887-5087	416 Boston Post Rd. Sudbury, MA 01776	Boston, MA (8) (Essex and Worcester Counties)	ε/2/69	x	COHEN • S
SRAB FOODS, LTD. Stephen M. Glynn, Trustee (516) 791-1296	395 Hungry Harbor Rd. N. Woodmere, L.I., NY 11598	Merrick, L.I., MY (1)	9/23/69		S ЕХНІВІТ
MR. & MRC. HERIAN WEINGARTEN (914) 965-0580	95 Sedgwick Avenue Yonkers, NY 10701	Pearl River, NY (1)	10/29/69		IT AA
JACK CRISTINA (504) 924-4149	11271 Florida, #120 Baton Rouge, LA 70821	Beton Rouge, LA (2)	11/ 5/69		- LIST
METROPOLITAN CIRCUS MAGON, INC. John C. Mudek, Jr., Secretary (612) 771-4792	1520 Ames Avenue St. Paul, MN 55106	St. Paul, 127 (3)	2/16/70		TS
LEXINGTON UNITED INVESTMENT, INC. Stuart L. Euster, Secretary (606) 254-0339	1501 No. Limestone Lexington, KY 40507	Lexington, KY (1)	2/23/70		
K.P. EMTERPRISES, INC. Edmund F. Perls, President (305) 448-3002	P. C. Box 3565 Miani, FL 33101	Palm Beach County, (2) FLORIDA	2/25/70		
Full Foods, INC. James J. Durkin, President (717) 868-3102	Lourel Lake Village, Rt. #1 Mountaintop, PA 18707	Pennsylvania (40)	3/4/70		

154



TISHMAN FUILDING, 9841 AIRPORT BLVD S. 111 BOB LOS ANGELIS, CALIFORNIA 90045

May 18, 1970

TO: Mr. Jack Cristina

Mr. James Durkin

Mr. Stephen M. Glynn

Mr. E. Ernest Johnson

Mr. Richard Johnson

Mr. Thomas F. Lyden

Mr. Michael Saywitz

Mr. William Zucker

Re: Franchise Meeting in Chicago, Illinois, May 9, 1970

At 10:00 a.m. May 9, 1970, Mr. Dorian Barnard, advertising public relations man, made a presentation for the Circus Wagon franchisees and franchisor. Mr. Barnard gave a complete program to build the image of Circus Wagon through direct mail, newspapers, and public relations.

At approximately 11:00 a.m., Messrs. Kellogg and Evans, of "Circus Wagon Associates," made a complete presentation, including slides, for a program which would be all-encompassing at a minimum fee of \$100 per month. It was recommended by several franchisees that we pursue their services and I have requested a letter from CWA outlining what their proposal would and would not contain.

At approximately 12:30, the meeting was called to order by Michael Saywitz, Chairman for the "Association of Circus Wagon Franchisees," who outlined the first meeting held on April 24, 1970, in Pittsburgh, Pennsylvania. The meeting was called basically because of the concern on the part of the franchisees with the demise of Status Marketing and Status Realty and their genuine concern for the growth of Circus Wagon.

Joseph J. Kally, President of Richard Franchise Investment, Inc., gave a report on the status of Richard Franchise's ability to continue with the current building program. All the franchisees were made aware of the high cost of land and the rising costs of construction. A copy of the financial statements of RFI and Richard

RICHARD

FRANCHISE INVESTMENT INC

Association of CW Franchisees Page Two May 18, 1970

Richard Packing Company has been furnished to each of the franchisees as they had requested. The program presently is obtaining improved leases, purchases, and subordinated ground leases. In each instance, the following will be the procedure:

- 1. After a site has been selected by the local real estate broker and/or RFI real estate man, the site would be submitted to the franchisee for his contingent approval in accordance with the terms of the license agreement.
- 2. Upon the contingent approval of the site by the franchisee, Bill Hoppenrath and Joe Kally would be on the site within ten days to:
 - A. Make a construction appraisal of the location and costs and management approval.
 - B. At that time, information would be given to the franchisee concerning the best estimate of the rent, based on the cost of land and building, for his final approval. At the same time, we would also forward a Pro-Forma, based upon factors known.
- 3. Assuming that the real estate, construction, franchisee approval and RFI management approval have been obtained, the real estate contract will be executed.

A brief explanation was given as to the length of time necessary to obtain seals, drawing approval, surveys, pull permits, and finally go under construction. Each of the franchisees requested information as to the actual construction costs, not that they distrusted figures as computed but they were interested in the actual costs. This information will definitely be submitted to the franchisees as soon as it is compiled.

We then discussed the submission of a plot plan to the franchisees, not only for their information but also perhaps for additional guidance in the positioning of any of the exterior items, such as planting, drives, signage, patios, and landscaping. The actual positioning of the building will, undoubtedly, be governed by the local authorities and codes.

FRANCHISE INVESTMENT INC

Association of CW Franchisees Page Three May 18, 1970

A discussion was held regarding the pre-opening costs. Mike Saywitz indicated that his costs had exceeded the figures originally estimated. RFI will submit to each of the franchisees a complete breakdown of the total equipment package, as well as the cash requirement breakdown, including such items as food and paper goods inventory uniforms, grand opening, telephone, salary start-up, check writing, cash on hand, out-of-town training, and miscellaneous.

A brief discussion followed regarding equipment costs and the fact that Circus Wagon is interested in obtaining outside bids. We have been working with the Gardner Restaurant Equipment & Supply Company, out of Dayton, Ohio. The initial figures submitted by Gardner indicate that their price, based on actual item against actual item, for just the kitchen equipment was approximately \$100 higher than the figure we have from our present equipment manufacturers. A copy of the equipment proposal by Gardner was forwarded to Mr. Tom Lyden for his examination.

We further discussed an insurance program. A copy of an insurance program in existence with one of the major franchisors was given to Mr. Ernest Johnson, of Indevors, for his examination and possible assistance in obtaining a similar type of insurance program for the Circus Wagon franchisees.

Each of the franchisees was told that rents were computed on the actual costs of building and land and in all cases each location is handled on an individual basis.

The franchisees have requested assistance if they should have a low-volume unit. Mr. Kally advised each of them that RFI would examine each particular instance rather than make a blanket statemet of what would happen, without knowing all the facts.

A question and answer period was held for the group as a whole and the meeting was concluded with a definite feeling of an improved attitude between the franchisees and the franchisor. All franchisees were then given opportunity to meet with representatives of Circus Wagon to discuss their individual problems in private. A summation of those meetings will be forwarded directly to the franchisees involved. About 6:30 p.m., the meeting adjourned.

Very truly yours,

Kally, President

bc

cc: Mr. Milton Cohen

Mr. Donald Hoth

Mr. Dean Faris

Mr. W. Honnonvath

DEFENDANT COHEN'S EXHIBIT FF-LIST OF UNITS UNDER CONSTRUCTION MAY 15, 1970



TISHMAN BUILDING 984: AIRPORT BLVD . SUITE BID . LOS ANGELES, CALIFORNIA 90045

CIRCUS WAGON

Units Under Construction as of May 15, 1970

Location	Date Ground Broken	Completion % Site Bldg.	Remarks
(F) MIAMI, FLORIDA 9280 S.W. 40th Street (Bird Road)	11/24/69	15% 35%	Construction recommenced 4/14/70. (Construction stopped 12/19/69.)
(F) YOUNGSTOWN, OHIO 18 Boardman-Poland Rd.	2/24/70	45% 85%	Estimated Opening 5/24/70
(F) MILFORD, MASSACHUSETTS Medway Street (Milford Plaza Shopping Center)	3/10/70	20% 40%	Estimated Opening 6/10/70
(C) DOWNEY, CALIFORNIA 8821 Imperial Highway	4/ 5/70	20% 65%	Estimated Opening 6/1/70

Number of Units Open . . 4

			Date Opened
(C)	ANAHEIM. CALIFORNIA	2132 S. Harbor Boulevard	11/15/69
(F)	TORONTO, ONTARIO (CANADA)	2570 Eglinton Avenue, E.	1/17/70
	NORTHRIDGE, CALIFORNIA	9029 Reseda Boulevard	2/14/70
		13505 N. W. 7th Street	3/17/70

(C) Company Store

(F) Franchise Store

Units Scheduled to Break Ground: Merrick, L.I., NEW YORK

Merrick, L.I., NEW YORK Warren, MICHIGAN Pomona, CALIFORNIA Ontario, CALIFORNIA West Palm Beach, FLORIDA

cc: M. Cohen, RPC
A. Dudovitz, RPC

D. Hoth, RFI

W. Hoppenrath, GI

D. Faris, RFI
H. Mondrow, Cl./Canada

All Franchisees

A. Zucker, DEC

L. Zukor, SPI

G. Lee, Frigitemp T. Dunovan, Ad Art

G. Mancuso, K/M

B. Deutsch, Jaffee

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DEFENDANT COHEN'S EXHIBIT SS-LETTER DATED 5/30/74

VIA AIR MAZL SPECIAL DELIVERY

313-776-1734

May 30, 1974

United States Marshal 932 Federal Building Detroit, Michigan 48226

Att: U.S. Marshal Paramore

Gentlemen:

Pursuant to my telephone conversation with you of today's date, I herewith enclose two subpoenas, both for service on JACK SURNOW, c/o Grand Mark Associates, 23155 North Western Highway, Southfield, Michigan. Mr. Surnow's telephone number is 313-353-8760.

suppoenas (witness suppoena and suppoena to produce). It is imperative that service be effected immediately, since the suppoenas are returnable on June 4, 1974 at 9 a.m.

I also am enclosing a check made out to Mr. Jack Surnow in the amount of \$175.00 - which represents round trip mileage fee of 12¢ a mile plus an amount in excess of the witness' per diem.

I would appreciate it if you call my office collect to report on the service of these suppoenas. My number is 212-925-1414.

Very truly yours,

SEO: if

muld Dick Holdory

S. Edward Orenstein

DEFENDANT DUBOFF'S EXHIBIT B-HANDWRITTEN STATEMENT

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DEFENDANT	DUBOFF'S	EXHIBIT	K -	STATEMENT

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DEFENDANT DUBOFF'S EXHIBIT Y-STATEMENT

	PURCHASE ORDER OF	<u>F\</u>	<u>/F</u>	× ×
DATE	TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY AMOUNT EXECUTED	BALANCE AT END OF DAY
3/18/69	20,000	@ 34	5,000 28-1/2 400 30	2 14,600
3/19	14,600	@ 34	800 31 200 32	13,600
3/20	13,600	@ 34	7,300 31-1/2	6,300
3/21	6,300	@ 34	500 @34	5,800
3/24	5,800	0.34	200 @34	5,600
3/25	5,600	034	500 @33-1/8 1,800 @34	3,300
3/28	3,300	634	100 @33	3,200
4/1	3,200	@34	300 @32	2,900
4/2	2,900	@34	100 @32	2,800
4/3	2,800	034	500 @33-1/4	2,300
4/7	2,300	@34	1,000 @33 200 @31 300 @32	800
4/9	800	@34	800 633	-0-

DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY AMOUNT EXECUTED:	BALANCE AT END OF DAY
				.\
4/21/69	5,000	@34-35	1,000 @32 100 @33	
4/22			300 @33 500 @33	3,100
4/28	3,100	@MktNH)1,000@35-1/4	2,100
		. Peligi		
4/29	2,100	@Mkt NH)1,100@36-1/2)1,000@36-1/2	

	PURCHASE ORDER OF TOTAL SHARES				
DATE	AVAILABLE AT BEGINNING OF DAY	PRICE	EXECUT:		OF DAY
5/7 /69	15,000	MNH	1,000	41-1/2	14,000
5/8	14,000		300	41-1/2 42	13,400
5/9	13,400	• /	600	41	12,800
5/12	12,800	u ,	200	42	12,600
5/14	12,600	•	600	47	12,000
5/19	12,000	•	100	52-1/2	11,900
5/20	11,900		100	52-1/2 53-1/2	11,600
5/21/69	11,600	MNH	10 100	53	11,500
6/2	11,500	n _	1,000	42-1/2	10,500
6/9	10,500		300	43-1/2	10,200
6/13		Cancelled	Balance		

DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY A		BALANCE AT OF DAY	END
6/13/69	13,000	Min Min Min Min Min Min Min Min Min Min	300 500 300 800 200	43-1/2 42 42-1/2 41-1/2 42-1/2		
6/26	10,600	"MKT NH	1,000 200	42-1/2 42-1/2 42-1/2	9,400	
7/3	9,400		200	43	9,200	
7/7	9,200		400	43	8,800	
7/10	8,900		200	41-1/2	8,600	
7/14	8,600		100 200	42 42-1/2	8,300	
7/15	8,300	п	500	42-1/2	7,800	
7/16	7,800	"	200 100	44 42-1/2	7,500	
7/18	7,500		100 300	45 46	7,100	
7/23	7,100		300	46	6,800	
7/25	6,800		100	46	6,700	
7/29	6,700		700 200 100	36-1/2 37 37-1/2	5,700	
7/30	5,700	n	300	36-1/2	5,400	

DATE	PURCHASE DRDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY AMOUNT EXECUTED	BALANCE AT END OF DAY
9/8 /69	669	42 NH	200 42 69 42 400 42	
11/25	2,000	MNH	500 39-1/2 100 42 100 42-1/2 100 42-1/2	1,200
12/2	1,200	u	200 41-1/2 100 41-1/2	900
12/11	900		500 40	400
2/9/70	400	6	400 43	-0-

DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY A		BALANCE AT END OF DAY
4/17/70	3,000 M	KT - WH - #30111 @ 30	1,000	28-1/2 29-1/2	1,500
4/16	1,500	638-11	1,000	28-1/2	500
4/22	500	030 "	200 300	25 26	-0-

	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT		DATLY AMOUNT	· A
DATE	BEGINNING OF DAY	PRICE	DAILY AMOUNT EXECUTED	BALANCE AT END OF DAY
4/29/69	20,000	MNH	400 36-1/2 400 36-1/2	19,200
4/30	19,200	"	200 36 400 36	18,600
5/1	18,600		100 35 200 37	18,300
5/2	18,300	ıı	100 39 100 38 100 39	18,000
5/5	18,000		1,000 39	17,000
5/6	17,000	•	200 41-1/2 100 42 400 42	
			100 42	16,200
5/7	16,200		1,000 41-1/2 500 41-1/2	14,700
5/13	14,700	п	100 45 100 42-1/2 400 43 300 43-1/2	13,800
5/14	13,800		COO 47	13,200
5/19	13,200	· ·	100 52-1/2	13,100
5/20	13,100		200 53-1/2	12,900
5/22	12,900	н	1,000 52-1/2	11,900
5/26	11,900	n	200 51	11,700
6/2	11,700		1,000 42-1/2 1,100 42-1/2	9,600
6/6	9,600		800 43-1/2	8,800
		8,800 SH	ARES CANCELED	

DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY	AMOUNT	BALANCE AT OF DAY	END
6/13/69	10,000	MARKET	200 800 600 400 1,300 1,000 1,000 1,000 500	42-1/2 A/o 42-1/2 A/o 42-1/2 A/o 42-1/2 A/o 41-1/2 A/o	· (/)) · (/)) · (/)2	
6/16	3,200	•	100	42-1/2	3,100	
6/17	3,100	"	500 100	42-1/2 42-1/2	2,500	
6/18	2,500	" 4	600	42-1/2	1,900	
6/19	1,900		500	43	1,400	
6/20/69	1,400	MNH	200	42-1/2	1,200	
6/23	1,200		400	42-1/2	800	
6/24	800	"	300 100	42-1/2 42-1/2	400	
. /25	400		100 200	42-1/2 42-1/2	100	
6/26	100		100	42-1/2	-0-	0

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DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY A		BALANCE AT EN OF DAY	D
7/10/69	8,775	MNH	100 600 7 5	42 43 43	8,000	
7/18	8,000	. /	100	46	7,900	
7/24	7,900	"	700	45-1/2	7,200	
7/29	7,200		400	37-1/2	6,800	
7/30	6,800		1,000	36-1/2	5,800	
8/11	5,800	u / ·	100	40	5,700	
8/12	5,700	n	100	39-1/2	5,600	
8/14	5,600	n	200	39	5,400	
8/21	5,400	n	800 200 100 500	40 39 39 39	3,800	
8/25	3,800	tt	100 200	40 40	3,500	
8/26	3,500	u	300	38-1/2	3,200	
8/27	3,200		200	38-1/2	3,000	
9/3	3,000		500	39	2,500	
9/5	2,500 BALANCE CAN	CELED				

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	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT		DVITA VI	MOUNT	BALANCE AT END	
DATE	BEGINNING OF DAY	PRICE	EXECUTE)	OF DAY	
9/5/69	12,500	MNH	100 200	40 40	12,200	
9/8	12,200	"	300	40	11,900	
9/9	11,900	U	100	40	11,800	
9/10	11,800		300	40-1/4.	11,500	
9/12	11,500		300 700	40-1/2 40-3/4	10,500	
9/26	10.501		g 300 500	44 441/2	9,700	
9/30	9,700	n	200	43-1/2	9,500	
10/1/69	9,500	MNH	1,400 4	3 3 3-1/2	6,800	
10/9	6,800		200 4	2-1/2 2-1/2 3-1/2	6,000	
10/13	6,000		100 4	2-1/2	-0- 5,900 BALANCE	CANCELED
Buy	21,000				20,900	
10/14	20,900	MNH	100 4	2-1/2	20,800	
10/15	20,800	u .	100 4	1-1/2	20,700	
10/20	20,700		200 4:	1-1/2	20,500	
10/21	20,500		200 43	1-1/2	20,300	
10/22	20,300		300 43	1-1/2	20,000	
10/24	20,000		400 42	2	19,600	
10/28	19,600		100 41	1-1/2	19,500	
10/29	19,500		1,000 42 1,200 42 300 43	2-1/2		
			100 43 100 44		16,500	
10/30	16,500 CX	L 10,000		-1/2	6,000	
11/3	6,000			-1/2	5,900	
11/4	5,900		100 44	-1/2	5,800	

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DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY A		BALANCE AT END OF DAY
11/5/69	5,800	WNA	1,000	44	4,200
11/6	4,200	"	100	43-1/2	4,100
11/7	4,100	h	100 300 300	43-1/3 43-1/4 43	3,400
11/11	3,400	11	500 100	43-1/2 43-1/2	2,800
11/12	2,800		500	42	2,300
11/13	2,300	· ·	400	42-1/2	1,900
11/14	1,900	n	100	42-1/2	1,800
11/17	1,800	н	400	41-1/2	1,400
11/19	1,400	n	500 100	40-1/2 41-1/2	800
11/20	800	ii S	400 200 200	39 37-1/2 38-1/4	
11/25			100	40	-0-

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DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY MIOUNT EXECUTED	BALANCE AT END OF DAY
Buy 1/19/70	6,800	MNH	1,000 44-1/2 1,000 44-1/2	4,800
1/19//26	4,800	MNH	1,000 44 1,000 44 2,800 44	-0-

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DATE	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT BEGINNING OF DAY	PRICE	DAILY AMOUNT	DALANCE AT END OF DAY		
2/6/70	Buy 11,000	MNH	1,000 42 5,000 42 5,000 42			
?/13	Buy 4,000	п	1,000 45 1,000 45	2,000		
2/14	Buy 2,000	"	1,000 46 1,000 46	-0-		

1	PURCHASE ORDER OF TOTAL SHARES AVAILABLE AT	FIF	DAILY AMOUNT	
DATE	BEGINNING OF DAY	PRICE.	EXECUTED	BALANCE AT END OF DAY
12/16/69	Buy 20,000	MNH	1,000 43-1/2	19,000
12/18	19,000	п	1,000 44-1/2 1,000 44-1/2 200 44-1/2	
1 *			1,000 44-1/2	15,800
12/23/69	Buy 15,800	"	1,000 44-1/2 1,000 44-1/2	13,800
12/24	Buy 13,800	II .	1,000 45	12,800
12/26	Buy 12,800	"	100 42-1/2	12,700
12/29	Buy 12,700	и •	2,000 45 1,000 45	9,700
12/30	Buy 9,700		500 41-1/2 500 41-1/2 500 41-1/2	
12/21	D		500 41-1/2	7,700
12/31	Buy 7,000	MNH	1,000 44 800 44 200 41-1/2	5,700
1/5/70	Buy 5,700	· ·	1,000 45 1,000 45 1,000 45	2,700
1/6/70	Buy 2,700	u .	200 41-1/2 300 42-1/2	2,200
1/7/70	Buy _2,200	"	1,000 45 1,200 45	•

DEFENDANT
DEUTSH EXHIBIT "A" - REPORT ON RICHARD PACKING CO.

RICHARD PACKING CORPORATION

Price: 29-32		Earnings Per Share
Dividend: None	6/30/68	\$0.17
	6/30/69	\$0.35-\$0.50E
	6/30/70	\$2.50-%2.75E

Background

Richard Packing is a small regional meat processor located in Minneapolis, Minn. The company's current business consists of purchasing raw meat and processing it into finished hamburger. The company's customers include large retail food stores, restaurants and short-order establishments. On June 30, 1968, the company reported sales and net income of approximately \$850,000 and \$85,000 respectively. For the year ending June 30, 1969 sales and earnings of \$1.25 million and \$150,000 are expected. The growth of sales and the high profit margins appear to be indicative of above-average management.

Richard Packing is headed by Milton Cohen who has substantial experience in real estate development as well as meat processing. A recent check with his New York bank indicates his character and credit are good, and his personal net worth is in excess of \$1 million.

The company recently entered into an agreement to acquire F. & T. Meats of New York who are substantially in the same business as Richard. Sales and earnings of \$1.2 million and \$80,000 respectively are anticipated for June 30, 1969. F & T. had sales of \$900,000 for the year ended December 31, 1968. Richard plans to issue a total of 20,000 shares for F. & T. depending upon the latter's achieving certain sales and profit levels in the future. Contacts indicate the principals of F. & T. are experienced in the meat processing business and Milton Cohen indicated the central reason for the acquisition was F. & T.'s capable management.

Richard Packing has been consistently profitable but is lacking working capital to undertake the large franchise operation currently being started. In order to raise needed capital, the company has negotiated a 50,000-share private placement with Value Line. The stock will be placed at \$28 per share and will have an 18-month registration restriction. This will increase the company's cash position by \$1.4 million.

It is unusually difficult to estimate the company's earnings for the year ending June 30, 1969. Allowing for the F. & T.

DEUTSH EXHIBIT "A"

acquisition, sales should be \$2.4 million with net income of \$230,000. This equals about 45 cents per share assuming 500,000 shares are outstanding; however, several franchises will have been sold and start-up expenses must be absorbed. Depending upon accounting principles employed, earnings should fall in the range of 35 cents-50 cents. From this point forward per-share estimates for Richard will be calculated on the basis of 550,000 shares outstanding, which represents the company's projected capitalization on a fully diluted basis.

Franchising

In the fall of 1968 Milton Cohen decided to enter Richard Packing into the franchising business. In January of this year he contracted for the services of Status Marketing which specializes in franchise sales. Bill Ward, the president of Status, has had a relatively long (8 years) and successful record in the franchise business. He has been involved with Ramada Inns, Roadway Inns of America and until last August with Diners Club. He quit Diners Club because of friction with a Mr. Fugazie who Mr. Ward felt was not giving the franchises enough follow-up assistance. I have checked on Mr. Ward through Chemical Bank in New York and Diners Club and got extremely favorable responses from both. He is reputed to be one of the foremost authorities on franchise sales in the United States.

Mr. Ward suggested, and Richard Packing accepted, the Circus Wagon theme for the franchise restaurants. Circus Wagon, as the name implies, is a take-off on the circus and will have a circus motif inside and out. There will be seating capacity for 56 people, standing room and tables for 18, and three take-out windows. A copy of the menu is attached.

Mr. Ward has indicated that offering a more diverse menu than the average franchise food operation will give the Circus Wagon a competitive advantage. In order to sell the franchise, Status Marketing has employed two people at each of its five regional offices throughout the United States to work exclusively on the Circus Wagon. One person will concentrate on selling the franchise and the other will specialize in obtaining favorable locations for the buildings. In order to attract top men, Status is paying each salesman involved with Circus Wagon a \$24,000-a-year draw plus \$1,200 for each Circus Wagon franchise he sells over two a month. Status Marketing is 20% owned by Richard Packing.

The Franchise Package

The franchisee can get a Circus Wagon for \$35,000. The breakdown on this is as follows:

\$13,000+ - Richard Packing

9,500 - Down payment on equipment

5,500 - Working Capital 6,000 - Status Marketing 1,000 - Training school

\$35,000

Status Marketing considers gross sales of \$250,000 the minimum it expects its franchises to be able to obtain and will not sell a location where this sales volume is not reasonable. Breakeven for the average franchise is between \$160,000 and \$170,000. The following form is a breakdown of a pro-forma statement of income to the franchisee based on \$250,000, \$300,000, \$350,000 gross sales volume. In order to accurately calculate the net income to the franchise, \$10,200 must be subtracted from the net to account for the equipment lease and refurbishing expenses along with \$840.00 per year cash register lease expense and \$800.00 sign maintenance expense. These expenses amount to \$11,800 per year and leave net to the franchise owner of \$28,700 on \$250,000 gross sales, \$42,700 on \$300,000 and \$58,270 on \$350,000. Status believes that some franchise will yield over \$350,000 a year gross. Construction is slated to start around the first of April on two Circus Wagons in Soughern California one across from Disneyland on which gross sales of \$500,000+ are estimated and one across from San Fernando State College on which gross of \$400,000+ per year is estimated.

Income to Richard Packing

Income from the franchisee will accrue to Richard Packing in five ways:

- 1. Initial franchise payment
- 2. Royalty payment
- 3. Equipment and refurbishing financing
- 4. Land and building financing
- 5. Food sales

Franchise payment.

Of the initial cash required of the franchisee, \$14,000 goes to Richard Packing. Of this \$14,000, somewhat less than \$1,000 is required to put the franchisee or his manager through the company operated training school so about \$13,000+ per franchise sold will accrue to the company.

II. Royalty payments.

Richard Packing will receive 3% of the gross sales of each of the Circus Wagon franchises. If the average annual gross sales of each franchise is \$250,000, the company will receive \$7,500.

III. Equipment Financing.

Richard Packing has formed a subsidiary known as Richard Franchise Investments to finance the equipment, land and buildings of franchisees. Richard Franchise will have a public offering within the next 30 days underwritten by the company. The purpose of the offering is to raise \$2.0 million in order to commence financing operations. After the offering, Richard Packing will own 60% of R.F.I., and the public will own 40%. The 60% ownership will be consolidated into Richard's income statement.

The price for the equipment package is \$57,261.19 minus the \$9,500 down payment. This leaves a balance of \$47,761.19. The company finances the unpaid balance over a 10-year period for approximately \$10,200 per year. This cost also includes a complete refurbishing of the facilities after the 40th and 80th months. The company estimates the refurbishing costs at \$6,000 per time. The equipment supplied is security against the loan. R.F.I. feels this is satisfactory collateral as they have a market for the used equipment if necessary.

IV. Land and Building Financing

When a location is agreed upon, R.F.I. leases the land, builds the building and assumes all liabilities. R.F.I. then charges the franchisee its monthly costs on the package plus 20% or 7% of the gross sales whichever is higher.

V. Food Sales

There is a law which prohibits an agreement between the franchisee and the franchisor which requires the franchisee to purchase supplies from the franchisor. However, Richard feels that they can be a competitive supplier in most parts of the country and feel they will be able to significantly increase their food sales. Precise dollar amounts of food to be sold as well as the benefits therefrom are impossible to predict, so I used what I consider conservative estimates in my calculations.

Fun Buggy Corporation

The Fun Buggy Corporation is completely divorced from the Circus

Wagon operation; however, it is 80% owned by Richard Packing. The company is in its infancy and is currently not a large factor in the Richard picture, but it could have substantial importance in the near future.

The company produces a small car which is aptly described as a recreational vehicle. It has a fiber glass body on a V.W. frame with a V.W. engine and a canopy over the top. I have seen the vehicle and can attest to the fact that they are unique and appealing. The car is not meant to be driven off the road as a "Dune Buggy" - it is purely for use in resorts where people want a novel car to drive while they are there. The only people currently using the Fun Buggy is the Island Tour Company in Oahu. This one market has the company backordered 250 units, which is substantial considering production is currently running at approximately 4 units a day. Within the next 3 months management hopes to bring production up to 7-10 cars a day and begin opening other resort markets. Status Marketing is currently doing a feasibility study on the economics of having franchise dealerships renting these vehicles at resorts throughout the world. A finalized proposal should be ready within 3 months.

The cars retail at approximately \$2,600 with \$500-\$600 profit in each one. The potential for this operation appears to be quite large, but again any definitive numbers are impossible to project. The Fun Buggy Corporation plans a public offering within the near future to raise money for their expansion. After the offering Richard Packing will own 60%, Fun Buggy management 20% and the public 20%.

Earnings Estimates

Because of the relatively early stages of development the company is in, an unusual amount of credence must be placed on the estimates of people involved. I have run what I consider thorough checks on all of the principals of Richard Packing and Status Manufacturing, and I consider their projections to be reliable. I have used the conservative end of all projections given to me and of all that I have made. The following figures are more to give you an idea of what the company is capable of doing as opposed to making a precise earnings estimate. It is easy to visualize that some measure of success should allow for a rather dramatic move in the company's stock from current levels.

As previously mentioned, Richard Packing will report somewhere between 35 cents and 50 cents for the year ending 6/30/69 against 17 cents for the year earlier. I believe that this projection could be somewhat conservative, but June of 1970 is the accounting period which will be meaningful as several franchises will be in operation and several more sold.

By 6/30/69 there should be at least 16 Circus Wagon restaurants in operation, and Bill Ward estimates he will have a minimum total of 30 sold. The company wants to get at least one open in every geographical area as soon as possible in order to facilitate the sale of others. Between 6/30/69 and 6/30/70 Bill Ward estimates Status can sell 150+ franchises. For my calculations I estimated 120 franchise sales for the year with approximately the same number in some stage of operation or construction.

Estimated Income to Richard Packing as of June 30, 1970

		Gross	Net
1.	Franchise sales - est. 120 at \$13,000	\$1.56 mil.	\$1.56 mil
2.	3% royalty on gross sales per unit - est. 90 in some stage of operation by 6/30/70 with avg. sales from each of \$100,000	\$270,000	\$270,000
3.	Richard Franchise Investment equipment lease payment - est. 90 units in operation with avg. payment period 6 mos. at \$10,200 per year (60% owned by Richard Packing)	\$460,000	\$275,000
4.	R.F.I. land & Bldg. leasing - est. 120 units where construction commenced during the year. Because very few units will be up to expected gross income levels where 7% of gross is the applicable payment, I used the 20% mark-up method of calculating income. I anticipated the average length of lease payment is 6 mos. on 120 locations at average annual lease expense of \$15,000 per unit.	\$360 , 000	\$210,000
5.	Food sales. The company estimates that for every 25 Circus Wagon restaurants in operation, the company can sell 1,000,000 lbs. of hamburger meat. Richard will do approx. \$230,000 net this year, and I estimate \$300,000 for 6/30/70	\$350,000	\$300,000

6. Fun Buggy - est. production of at least 3 per day for the year with a net profit of \$500 per vehicle. (the company will be 60% owned by Richard)

\$375,000 \$225,000

TOTAL

\$3.375 mil. \$2.85 mil. 1.42 mil

50% tax

550,000 shares = \$2.58 per share

For the present I am using a \$2.50-\$2.75 range for 6/30/70. It will be easy to keep track of what is happening and to keep you updated. Simple arithmetic can illustrate what can happen if my figures are conservative. Whatever is reported for 6/30/70, the figure should at least double in 1971.

M.T. Papworth

March 18, 1969

FRENCH FRIES * MILKSHAKE GREATEST BURGER ON EARTH

FRENCH FRIES ROAST BEEF MILKSHAYE SANDVIICH

CHICKEN-3 PIECES

FISH SANDWICH

WHOLE CHICKEN

FOOT LONG HOT DOG

FOOT LONG
HOT DOG

FRENCH FRIES

MILKSFIAKE

GREATEST BURGER

CHEESEBURGER

HAMBURGER

COFFEE MILK

SODA LARGE

SODA SMELL

SLUSH

COTTON CANDY

CANDY APPLE

CHICKEN-21 PECES

FRENCH FRIES

ONION RINGS

POPCORN

PEANUTS

MILKSHAKE

CIRCUS WAGON EQUIPMENT PACARGE

CODE	ITEM - NOTES	
CW 1,2	WALK IN COOLER AND FREEZER: Racks, Doors, and Cooling System	Only
CW 4	S/S WORK TABLE: Custom Made	
CW 5	ROLL-UNDER WORK TABLE: Custom Made	
CW 6	MICRO-WAVE OVEN: # EM 1 Garland	
CW 7	EMBERGLO FRESHOMATIC "AR-10"	
CW 8	S/S WORK TABLE W/FREEZER, BASE SECTION S/C	
CW 9	SINKS W/DRAINBOARD: 7'	
CW 10	FLEXHOSE SPRAY RINSE	
CW 11	L/P WORK TABLE	
CW 12	S/S WORK COUNTER: 19' X 5'	
CW 14	GRIDDLE ON STAND: Garland # 24-72 FD	
CW 15	COFFEE MAKER: Cory # C5005	
CW 16	LILLY CUP DISPENSERS: 3	
CW 18	HEATED HOLDING CAB:	
CW 19	MARIOTT M-63 TOASTER: For Buns	
CW 20	COFFEE WARMER: Model # CH2 A W Cory	
CW 22	FRYERS: 3 GE CK 55 W/Port Stand	
CW 23	FRY DUMP W/SLIDE ASSY AND HEAT ROD OVEN	
CW 24	TAYLOR FREEZER MACHINE: # 444	
CW 25	HAND SINK: Built into Front Counter	
CW 26	MALT MIXER: 3 Heads	
(W 27	ICE CREAM CAB: Kelvinator # 6DF	
CW 28	DISPLAY CASE FOR CANDY APPLES: 5'	
CW 29	COTTON CANDY MACHINES: Gold Medal Whirlwind Deluxe	
CW 29a	POPCORN MACHINE: 89D	
CW 33	CUP DISPENSERS: 4 Lilly	
CM 34	WATER BUBBLER	
CW 35	TRASH RECEPTICLES: 3, Approved Type	
CM 36	ASH URNS: 3, Approved Type	
CW 37	SLUSH FREEZER: Taylor # 340	
CW 38	BOOTHS AND SETTEES: Custom Made	
CW 39	DINING CHAIRS: 4, Approved Type	
CW 40	TABLE TOPS AND BASES: 16, Custom Made	
CW 41	STAND-UP EATING COUNTERS W/UMBRELLAS: 2, Custom Made	
CW 42	ICE MACHINE FLAKER: Scottsman # SF2wSA	
CW D-1	FIBERGLAS WALL DECOR UNITS: 4 Frame Units	
CW D-2	FIBERGLAS WALL DECOR UNITS: 4 Wagons, 2 Large, and 2 Small	
CW S-1	COMPLETE HALIMINATED CHSTOM SIGNS, Tan of Publing CLY	901 .

and Free Standing 20' Plus Base

PRO-FORMA STATEMENT OF INCOME



•	\$250,000 VOLUME		\$300,000 VOLUME		\$350,000 VOLUME	
	\$	%	\$	%	S	5%
Net Salos	\$250,000	100.0	\$300,000	100.0	\$350,000	100.0
			-	-	5030,000	100.0
Cost of Sales						1
Food	0.00.000		1			
Paper Goods	\$ 96,000	38.4	\$115,200	38.4	\$134,400	38.
Total Cost of Sales	13,500	5.4	16,200	5.4	13,500	5.
Gross Profit	\$109,500	43.8	\$131,400	43.8	\$153,300	43.
	\$140,500	53.2	\$168,600	56.2	\$196,700	50.
			1			:
Operating Expenses	1					1 ;
Variable Expenses	1					
Royalty	\$ 7,500					
Local Advertising	(10,000	3.0	\$ 9,000	3.0	\$ 10,500	3.
National Advertising	3,750	4.0	12,000	4.0	14,000	. 4.
Rent	17,500	1.5	4,500	1.5	5,250	1.
Real Estate and Personal	17,500	7.0	21,000	7.0	24,500	7.
Property Taxes	2,000			•		
Total Variable Expense			2,400 .		2,800	i
Jenni-Variable Expenses	\$ 40,750	16.3	\$ 48,900	16.3	\$ 57,000	16.
Manager's Salary	\$ 8,400					. ;
Other Salaries	1,		\$, 0,600		\$ 10,500	
Payroll Taxes	33,850		. 37,200		39,550	i
Maintenance and Repairs	3,250		3,600	1:	3,850	
Utilities and Repairs	: 2,000	1 1 1	2,400	·	2,800	
Insurance	5,000		. 5,150	1 1	5,250	
Scavenger and Exterminator	1,500		1,625		1,750	i
Linea Service	750		900		1,050	
. Telephone	1,250		1,300		1,350	
Accounting & Legal	250		300		325	!
Office Supplies, Postage, and	1,000	1.	1,025		1,050	i
Freight						. :
Miscellaneous	1,000		1,025		1,050	
Total Semi-Variable Expense	1,000		1,025		1,050	
Total Operating Expense	\$ 59,250	23.7	\$ 65,150	21.7	\$ 69,575	19.9
The operating expense	\$100,000	40.0	\$114,050	33.0	\$126,625	33.2
Not Income*			i		.	
	\$40,500	16.2	\$54,550	18.2	\$70,075	20.0
				-		-

DEFENDANT DEUTSCH'S EXHIBIT N-LETTER DATED 3/19/69

LOOMIS - SAYLES & COMPANY
INCORPORATED
GII WEST SIXTH STREET
LOS ANGELES, CALIFORNIA 90017

March 19, 1969

Mr. Bernard Deutsch Jaffee & Co. 50 Broadway New York, N. Y. 10005

Dear Bernie:

Enclosed you will find a copy of my report on Richard Packing. Please advise me if you think any changes are necessary in the context.

Best regards

LOOMIS, SAYLES & COMPANY, INC.

Thelase 1. + aporto

Michael T. Papworth

Enclosure

AFFIDAVIT OF PERSONAL SERVICE

STATE OF NEW YORK,
COUNTY OF RICHMOND ss.:

deponent is not a party to the action, is over 18 years of age and resides at 286 Richmond Avenue, Staten Island, N.Y. 10302. That on the day of Dec., 19 X at No. US Childre Feley St. N.Y.C. deponent served the within Appeal x upon US. Atty the Appeal x herein, by delivering a true copy thereof to his personally. Deponent knew the person so served to be the person mentioned and described in said papers as the Appeal Control of the person mentioned and described in said papers as the Appeal Control of the person mentioned and described in said papers

Sworn to before me, this day of Dec

1970

Edward Bailey

WILLIAM BAILEY

Notary Public, State of New York

No. 43-0182945 Qualified in Richmond County

Commission Expires March 30, 1976